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Welcome to the 2014 Annual Results Conference

Winterthur, March 5, 2015

Agenda

- 1. Review of business year 2014

 Martin Hirzel, CEO
- 2. Financial results 2014

 Martin Zwyssig, CFO
- 3. Outlook 2015

 Martin Hirzel, CEO

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Highlights 2014



Sales



Strategy

- Sales growth of 1.9% in local currencies
- Organic growth in three out of four Business Groups (BG)
- Loss of sales from the former Italian subsidiary and devaluation of various currencies impacted sales in Swiss francs

- EBITDA margin hit new record high with 10.3%
- EBIT margin increased to 6.9%
- Net profit multiplied
- RONA exceeded 20% mark
- Raised dividend payout proposed

- Focus on profitable growth confirmed
- Selective acceptance of orders, successfully completed capacity adjustments and optimized structural costs led to new profitability level of BG Europe
- Favorable refinancing



Strategic Priorities

Focus on core competencies is key to success





Focus on acoustics and thermal management Solutions for future requirements

- Predevelopment studies with new innovation Hybrid-Acoustics led to corresponding order from European SUV manufacturer and Korean OEM in Europe
- Record in sales of measurement systems which are in use by OEMs and automobile suppliers worldwide
- Launch of new simulation software to predict and optimize vehicles' NVH performance (noise, vibration, harshness)
- Introduction of engine encapsulation concept and RUS at first "Autoneum Innovation Days" for Chinese OEMs



Acoustics measurement

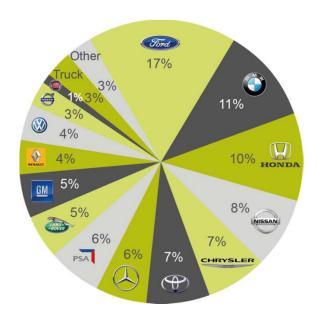


Alpha Cabin II

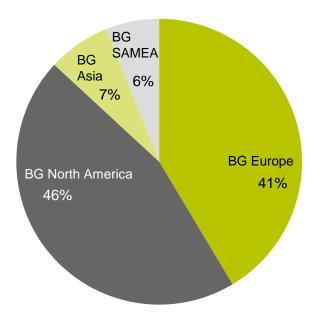


Grow profitably Balanced customer base on global scale

Share in net sales 2014



- Existing broad global customer portfolio maintained
- Customer base comprising all major OEMs worldwide



- First time higher sales in North America than in Europe
- Share of BG Asia increased to 7% of group net sales



Focus on global customers Expansion of customer portfolio

- Set-up of Autoneum Korea to further develop partnerships with Korean OEMs on global production platforms
- New serial orders from two large Chinese OFMs
- Supply of British and US customers in China
- Follow-up orders for volume models of European OEMs secure capacity utilization in Europe
- Customer satisfaction reflected in numerous customer awards by international OEMs



GM Supplier Quality Excellence Award 2014 for Bloomsburg (USA) and London (Canada) plant



PSA Peugeot Citroën "Best plant" Award for Katowice (Poland) plant



Leverage technological leadership Innovative technologies secure market leadership

- Innovation pipeline is wellfilled with around 35 projects
- Product portfolio broadened with multifunctional heatshields made of RIMIC
 - protection against heat and noise
- Market entry of eco-friendly Di-Light technology for needlepunch carpets







Engine Bay



Body Treatment



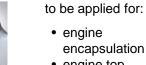
















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Practice Operational Excellence Long-term success through peak performance

- Increase of vertical integration by additional production lines in Europe, China and South America
- RUS and felt line at new US plant in Jeffersonville, Indiana, ensure high share of proprietary value creation
- Flawless implementation of ERP system at all North American locations (USA, Canada, Mexico)
- Internal global knowledge exchange was intensified
- Focus on QEHS



Carpet production in Shenyang (China)



Safety training in A Rúa (Spain)



High Performance Culture Assuming social responsibility

- Launch of internal "Social Engagement Award" as first global CSR activity:
 - financial support of development project "Casa Guatemala Children's Village"
- First Global Employee Satisfaction Survey carried out in 2014:
 - general satisfaction of employees confirms focus on company culture based on corporate values
 - survey serves as basis for active employee dialogue



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2. Financial results 2014 *Martin Zwyssig, CFO*

3. Outlook 2015

Martin Hirzel, CEO



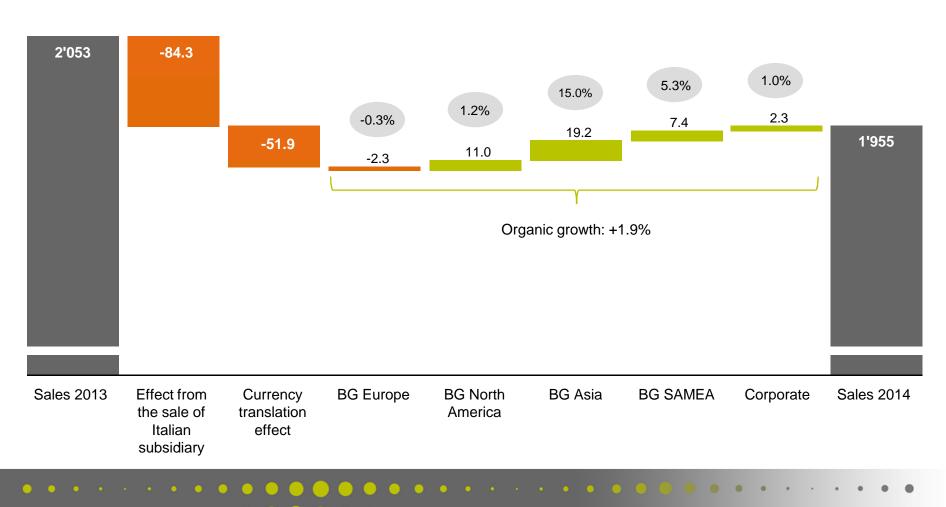
Net profit Multiplied

| CHF million | 2014 | 2013 |
|---|---------|---------|
| Net sales | 1'954.7 | 2'053.3 |
| Earnings before interest and taxes (EBIT) | 135.1 | 79.2 |
| Financial result | -15.0 | -14.7 |
| Taxes | -17.3 | -28.3 |
| Net profit | 102.8 | 36.2 |
| Net profit attributable to AUTN | 78.9 | 14.5 |
| Net profit attributable to NCI | 23.9 | 21.7 |
| Earnings per share (EPS) in CHF | 17.03 | 3.12 |



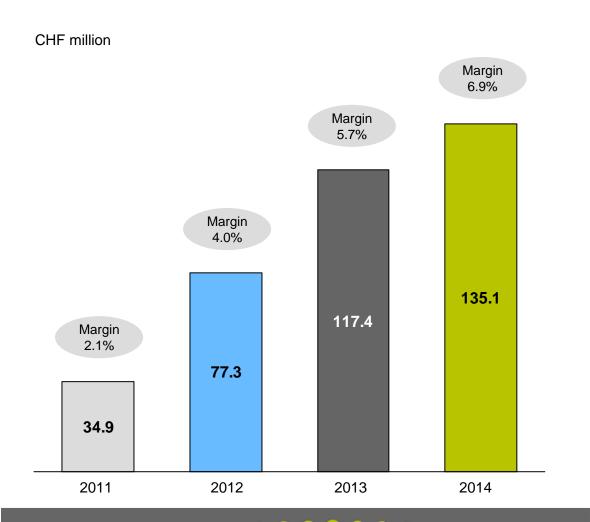
Sales development Change in sales including organic growth

CHF million





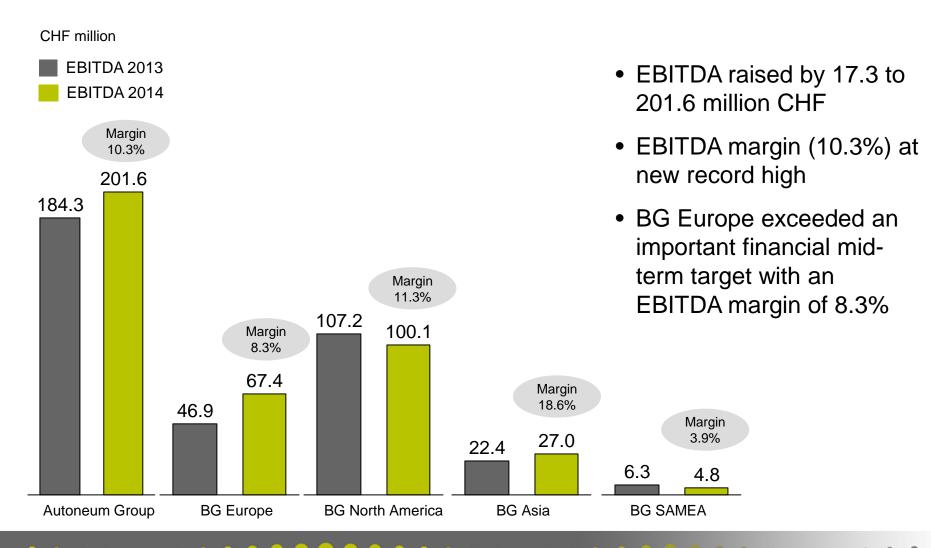
Operating result (EBIT) EBIT margin hit a new record high



- EBIT margin improved to 6.9% of net sales
- All BGs with positive EBIT
- Enhancement of capacity utilization at plants in Europe due to successfully implemented capacity adjustments
- Expansion of vertical integration through in-house production of basic materials
- Higher production volumes in Asia



EBITDA EBITDA margin exceeded 10% mark

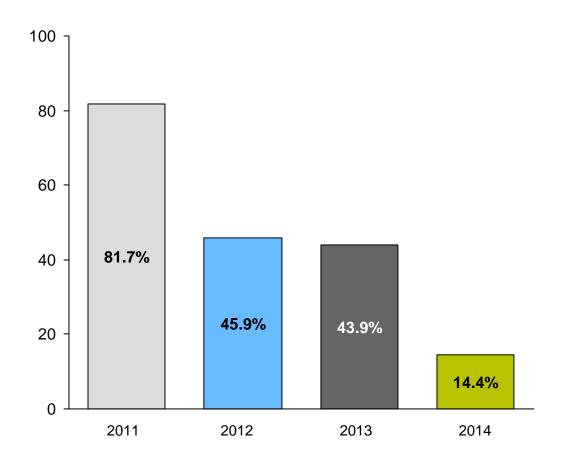




Taxes

Tax rate significantly decreased

Income taxes in % of profit before taxes



- Tax rate significantly decreased from 43.9% to 14.4%
- Reduction mainly due to successful restructuring of subsidiaries which enabled recognition of loss carry-forwards
- Sustainable tax rate at 28-30%



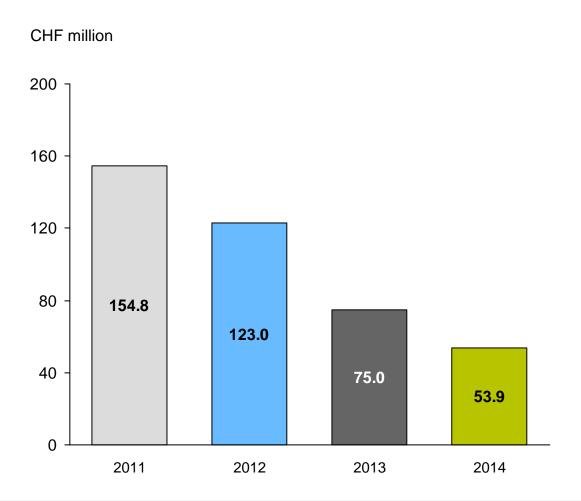
Balance sheet Equity ratio further improved

| CHF million | 2014 | 2013 |
|----------------------------------|---------|-------|
| Total assets | 1'099.3 | 990.6 |
| Non-current assets | 536.2 | 440.7 |
| Cash and cash equivalents | 140.9 | 117.9 |
| Net debt | 53.9 | 75.0 |
| Short-term financial liabilities | 61.0 | 48.6 |
| Long-term financial liabilities | 134.6 | 138.0 |
| Subordinated shareholder loans | 0.0 | 25.0 |
| Shareholders' equity | 392.5 | 302.0 |
| in % of total assets | 35.7 | 33.0 |

- Solid balance sheet without goodwill
- Net debt decreased from 75.0 to 53.9 million CHF
- Cash position amounted to 140.9 million CHF by the end of 2014
- Equity ratio improved from 33.0% to 35.7%



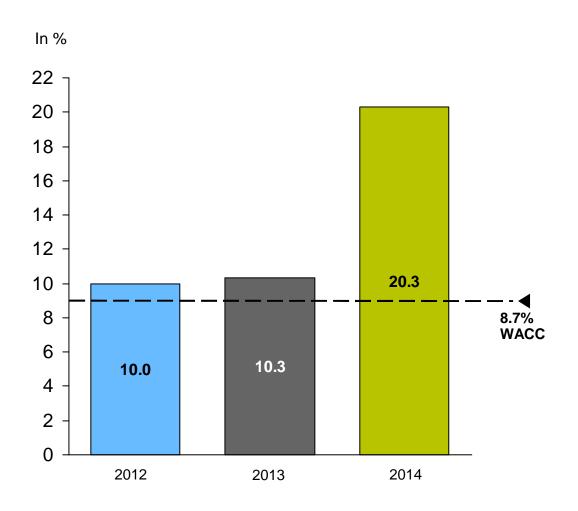
Net debt Continuous reduction of net debt since 2011



- Net debt declined to 53.9 million CHF (2013: 75.0 million CHF)
- Since 2011, net debt decreased by more than 100 million CHF
- Gearing amounted to 13.7%



RONA RONA exceeded 20% mark



- RONA remarkably increased by 10 percentage points to 20.3%
- RONA more than twice as high as WACC
- Higher RONA due to improved earnings



Cash flows High investments and positive cash flow

| CHF million | 2014 | 2013 |
|---|--------|-------|
| Net cash flow from operating activities | 138.2 | 165.7 |
| Net cash flow from investing activities | -108.8 | -98.6 |
| Free cash flow | 29.5 | 67.1 |
| Net cash flow from financing activities | -15.0 | -20.7 |
| Cash and cash equivalents at Dec. 31 | 140.9 | 117.9 |

- Higher net profit boosts cash flow
- Operating net working capital was kept at low prior-year level which resulted in an operating cash flow of 138.2 million CHF
- Sharp increase in investments led to a free cash flow of 29.5 million CHF



Dividend payout Significant increase of dividend proposed

| | 2014 | 2013 |
|---|-------|------|
| Net profit in million CHF | 102.8 | 36.2 |
| Attributable to shareholders of Autoneum Holding Ltd in million CHF | 78.9 | 14.5 |
| Earnings per share (EPS) in CHF | 17.03 | 3.12 |
| Dividend per share in CHF | 4.50 | 1.30 |

- Dividend proposal of 4.50 CHF per share
- Pay-out ratio is 26.4%, dividend yield at 2.7%
- Distribution from the reserve from paid-in capital

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Growing demand for Autoneum's products Global trends drive acoustic & thermal management

Growing automobile production

(mainly Asia)

Global CAGR of 4% to reach 100 million LVs* mark by 2018



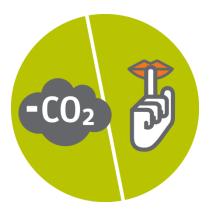


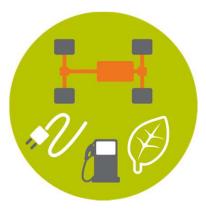
Increasing globalization

80-90% of LVs will be made on global platforms

Demand for lightweight and noise reducing products

More engine bay and underbody products required





Acoustic treatment for downsized engines

Need for innovative suppliers to cope with new powertrain concepts

*light vehicles



Key focus areas for growth Growth strategy by product line

Interior Floor



Product examples:

- Carpets
- Inner Dashes
- Floor Insulators

Underbody



Product examples:

Underbody Shields

- Heatshields
- Wheelhouse

Engine Bay



Product examples:

- Engine Covers
- Hoodliners
- Outer Dashes

- Gain market share through roll-out of innovations
- Increase business in growing underbody market
- Extend engine encapsulation business with competitive technologies

- Expand vertical integration in all regions
- Offer full underbody product range (underbody shields, heatshields and wheelarch outerliners)
- Push market penetration of engine encapsulation concept

- Migrate further customers to lightweight constructions
- Establish RUS as global underbody technology (incl. Asia)
- Offer both engine- and bodymounted engine bay treatments



Key focus areas for growth Regional action plans

Transform

Expand

- Participation in Mexican growth
- Roll-out underbody systems

and some

- Innovation roll-out
- Market share gains

The Contract of the Contract o

Prepare for next growth phase

Fix

 Operational excellence at new relocated Brazil plant

Grow

Annual sales growth up to 20% by:

- New customers
- Roll-out underbody & carpet systems



Targets 2020 Accelerate profitable growth

- Net sales of 2'600 million CHF
- Emerging markets: > 20% share in group's net sales
- EBITDA margin of 12%
- Equity ratio > 40%
- RONA > 20%
- Target dividend payout of at least 30% of net result attributable to Autoneum shareholders





Guidance 2015

Global environment

Subdued increase in global automobile production to around 90 million light vehicles expected in 2015 (growth rate of 2.4%)*

Sales

- Net sales growth of 4-5% in local currencies in line with the financial mid-term targets
- Appreciation of Swiss franc will lead to slightly decreased net sales consolidated in Swiss francs

Profitability

 Further increased operating margin despite negative currency effects expected

^{*}according to IHS estimates

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Contacts and event calendar

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Important dates 2015

Annual General Meeting March 26, 2015

Semi-Annual Results July 22, 2015

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