

Investor and media presentation . February 28, 2025
Acquisition of Jiangsu Huanyu Group



Acquisition of Jiangsu Huanyu Group

At a glance

Takeover of Jiangsu Huanyu Group

- Agreement signed on November 19, 2024, to acquire a majority shareholding of 70% in Jiangsu Huanyu Group
- Option to acquire the remaining 30% of the shares in 2028
- Acquisition completed on February 28, 2025, following approval by the authorities
- Jiangsu Huanyu Group achieved revenue of roughly CHF 130 million in 2023 and a significant increase in revenue in 2024 with a positive contribution to the profitability of Autoneum

Milestone in implementation of Autoneum's new strategy

- Completing Autoneum's broad customer portfolio with major Chinese vehicle manufacturers
- Significant current revenue with strategically important and growing customers like BYD, BAIC and GAC
- Supporting Autoneum's strategic initiative to grow with Chinese vehicle manufacturers and in Asia
- Securing access to heavy-duty truck market
- Expanding footprint to booming automotive hubs Anhui und Shaanxi in China
- Major step in Autoneum's growth strategy targeting revenue up to CHF 3 billion and a 20% share in Group revenue of Business Group Asia

Financing

- Purchase price financed from existing funds, including unused committed credit lines
- No major impact on net debt / EBITDA
- No equity increase foreseen

Acquisition of Jiangsu Huanyu Group



Supports execution of Level UP strategic pillar – Grow Asia



Leading supplier of **acoustic and thermal management solutions** for vehicles represented in **25 countries** and with **64 production facilities** worldwide



Revenue 2023
CHF 2.3bn



Employees 2023
~16500



Production facilities
64



autoneum
江苏环宇
Jiangsu Huanyu

Leading supplier of **acoustic and thermal management solutions**

CHF 2.4bn
revenue 2023

~17600
employees 2023

77
production facilities



江苏环宇
Jiangsu Huanyu



江苏环宇
Jiangsu Huanyu

Manufacturer of **acoustically effective components** for motor vehicles, operating in **China only** with **13 production facilities***



Revenue 2023
CHF 130m



Employees 2023
~1100



Production facilities
13



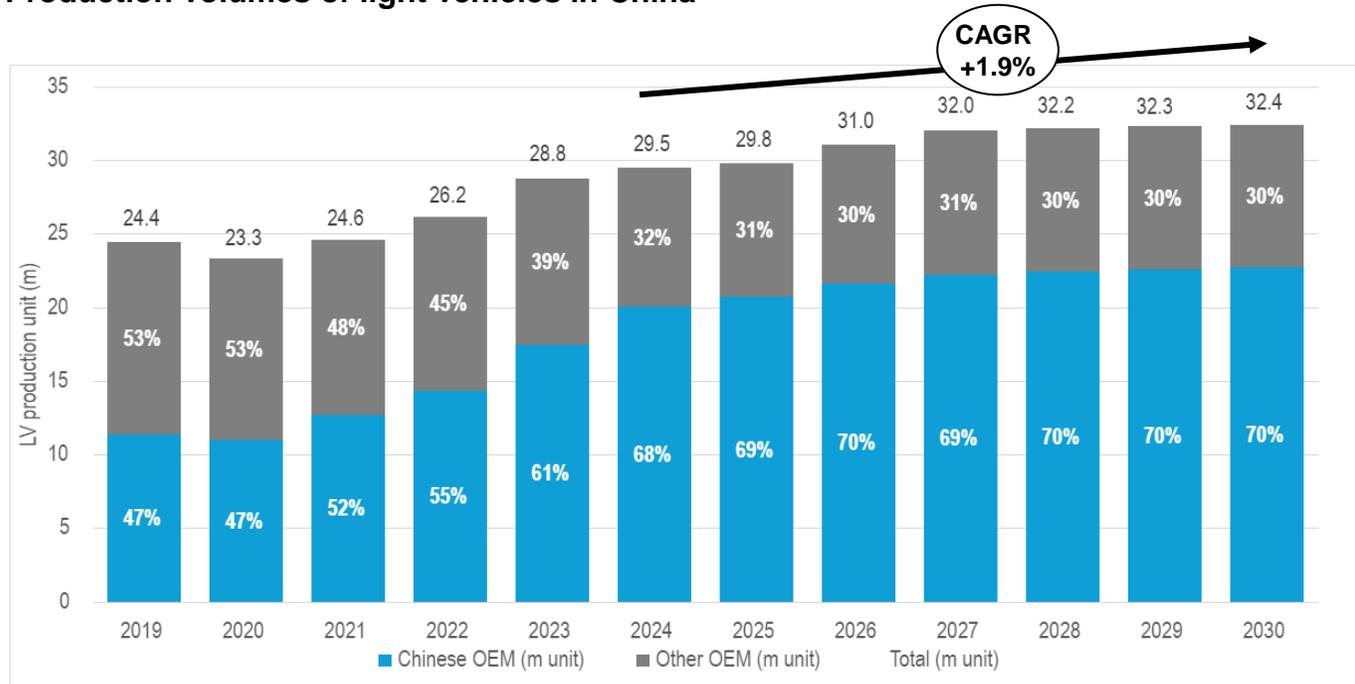
* The plant in Wuhan is operated by several companies of the Jiangsu Huanyu Group, but officially counts only as one site. Therefore, a total of 13 production facilities were acquired with the Jiangsu Huanyu Group, and not 14 as announced on November 19, 2024.

Acquisition of Jiangsu Huanyu Group

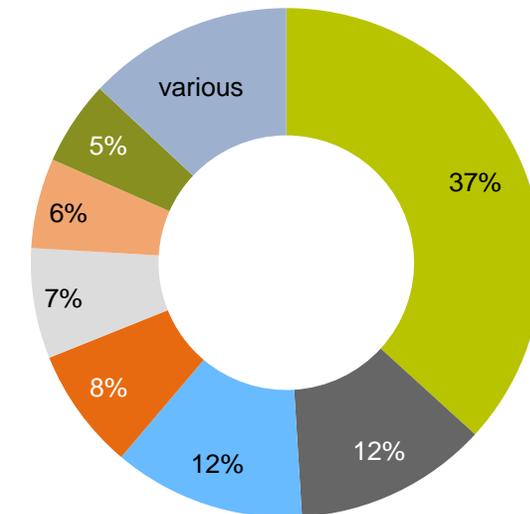
Strategic rationale (I)

Autoneum knows and recognizes Jiangsu Huanyu Group as a highly reputed player in the Chinese market. The acquisition will enable Autoneum to strengthen its position in Asia with local Chinese OEMs and as the global market leader in acoustic and thermal management solutions for vehicles.

Production volumes of light vehicles in China



Jiangsu Huanyu Group revenue per customer in %



Attractive customer portfolio with Chinese vehicle manufacturers accounting for more than 90%

Source: China – S&P Global Light Vehicle Production Forecast of October 15, 2024

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Strategic rationale (II)

Market

- Acceleration of market access and customer intimacy with Chinese OEMs
- Autoneum's global presence will unlock further growth potential with Jiangsu Huanyu Group
- Supporting Autoneum's strategic growth initiatives in Asia and with Chinese OEMs as well as heavy-duty truck

Technology

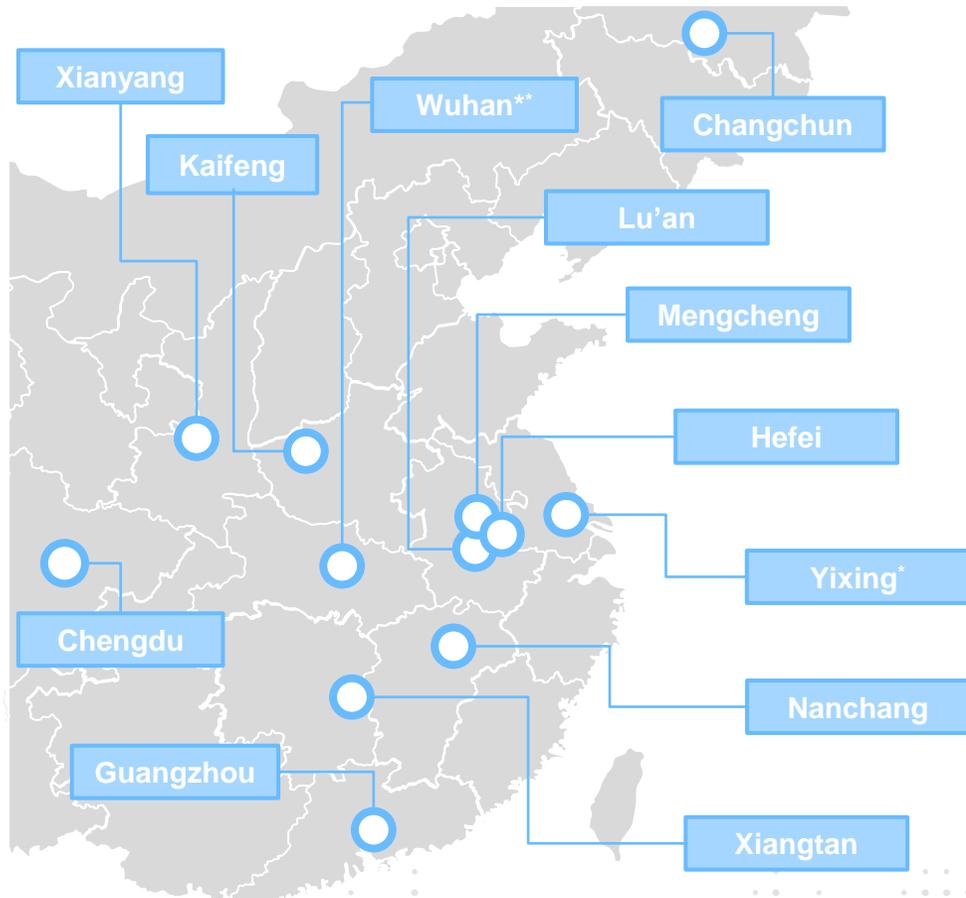
- Supporting cost-competitiveness
- Cross-selling opportunities of products like headliner and other technologies
- Utilizing Autoneum technology leadership and vertical integration processes

Commercial

- Generating synergies in technologies and procurement
- Milestone in Autoneum's strategic initiative to increase share of BG Asia in Group revenue to 20%
- Jiangsu Huanyu Group accretive to Autoneum's profitability targets

Acquisition of Jiangsu Huanyu Group Footprint and product portfolio

Locations close to customer plants



* Two production facilities in Yixing

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Comprehensive and high-quality parts



Contacts and Event Calendar

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Important Dates 2025

Media Conference Financial Year 2024	March 12, 2025
Annual General Meeting 2025	April 2, 2025
Semi-Annual Report 2025	July 30, 2025

Autoneum listed on SIX Swiss Exchange

Ticker Symbol	AUTN
Valor Number	12748036
ISIN	CH0127480363

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Autoneum. Mastering sound and heat.

