

Review 2021–2025

Consolidated Income Statement

CHF million	2025	2024	2023	2022	2021
Revenue	2'290.6	2'338.7	2'302.3	1'804.5	1'700.4
BG Europe	1'057.1	1'152.4	1'073.9	616.6	636.9
BG North America	805.8	884.6	895.9	795.1	687.0
BG Asia	326.4	198.3	242.8	273.2	281.0
BG SAMEA ¹	117.8	121.4	109.0	120.5	94.7
EBITDA	258.1	246.7	289.2	152.1	179.8
in % of revenue	11.3 %	10.5 %	12.6 %	8.4 %	10.6 %
EBIT	126.9	125.0	106.9	35.4	57.5
in % of revenue	5.5 %	5.3 %	4.6 %	2.0 %	3.4 %
Net result	80.2	70.0	61.1	10.9	30.1
in % of revenue	3.5 %	3.0 %	2.7 %	0.6 %	1.8 %
Return on net assets in % (RONA)	8.3 %	7.8 %	7.0 %	2.8 %	4.5 %
Return on equity in % (ROE)	13.1 %	12.3 %	12.6 %	2.5 %	7.0 %

¹ Including South America, Middle East and Africa.

Consolidated Balance Sheet at December 31

CHF million	2025	2024	2023	2022	2021
Non-current assets	1'041.6	998.9	972.6	866.4	942.1
Current assets	720.6	633.4	698.6	605.5	559.9
Equity attributable to shareholders of AUTN	503.4	507.2	449.7	339.1	357.4
Equity attributable to non-controlling interests	114.6	96.8	87.2	92.9	93.8
Total shareholders' equity	618.0	604.0	537.0	432.0	451.2
Non-current liabilities	566.1	442.1	626.4	542.0	493.9
Current liabilities	578.2	586.2	507.8	497.9	556.9
Total assets	1'762.2	1'632.3	1'671.2	1'471.9	1'502.0
Net debt ¹	413.2	399.2	444.6	515.2	533.7
Shareholders' equity in % of total assets	35.1 %	37.0 %	32.1 %	29.4 %	30.0 %
Employees ²	16'407	15'349	16'519	11'622	11'840

¹ Net debt including lease liabilities at December 31.

² Full-time equivalents including temporary employees.

Consolidated Statement of Cash Flows

CHF million	2025	2024	2023	2022	2021
Cash flows from operating activities	179.3	189.8	190.3	94.5	100.4
Cash flows used in investing activities	-112.6	-80.0	-143.1	-37.2	-29.3
Cash flows used in financing activities	-59.6	-153.6	-2.1	-30.4	-288.7

Information for Investors

CHF million	2025	2024	2023	2022	2021
Number of issued shares	5'840'453	5'840'453	5'840'453	4'672'363	4'672'363
Share capital of Autoneum Holding Ltd	0.3	0.3	0.3	0.2	0.2
Net result of Autoneum Holding Ltd	7.0	38.5	6.4	35.8	54.9
Market capitalization at December 31	972.9	692.8	790.4	473.1	788.5
in % of revenue	42.5 %	29.6 %	34.3 %	26.2 %	46.4 %
in % of equity attr. to shareholders of AUTN	193.3 %	136.6 %	175.7 %	139.5 %	220.6 %

Data per Share (AUTN)

CHF		2025	2024	2023	2022	2021
Basic earnings per share		10.34	8.98	9.42	-0.47	4.91
Distribution per share ¹		3.20	2.80	2.50	-	1.50
Shareholders' equity per share at December 31 ²		86.72	87.56	77.61	73.12	76.92
Share price at December 31		167.60	119.60	136.40	102.00	169.70
Share price development during the year	High	169.00	166.60	157.60	202.20	201.00
	Low	95.10	98.00	98.80	78.00	133.30

¹ Distribution proposal by the Board of Directors for the financial year 2025 is subject to the approval of the Annual General Meeting.

² Equity attributable to shareholders of Autoneum Holding Ltd per share outstanding at December 31.