Earnings Call

Half-Year Report 2026

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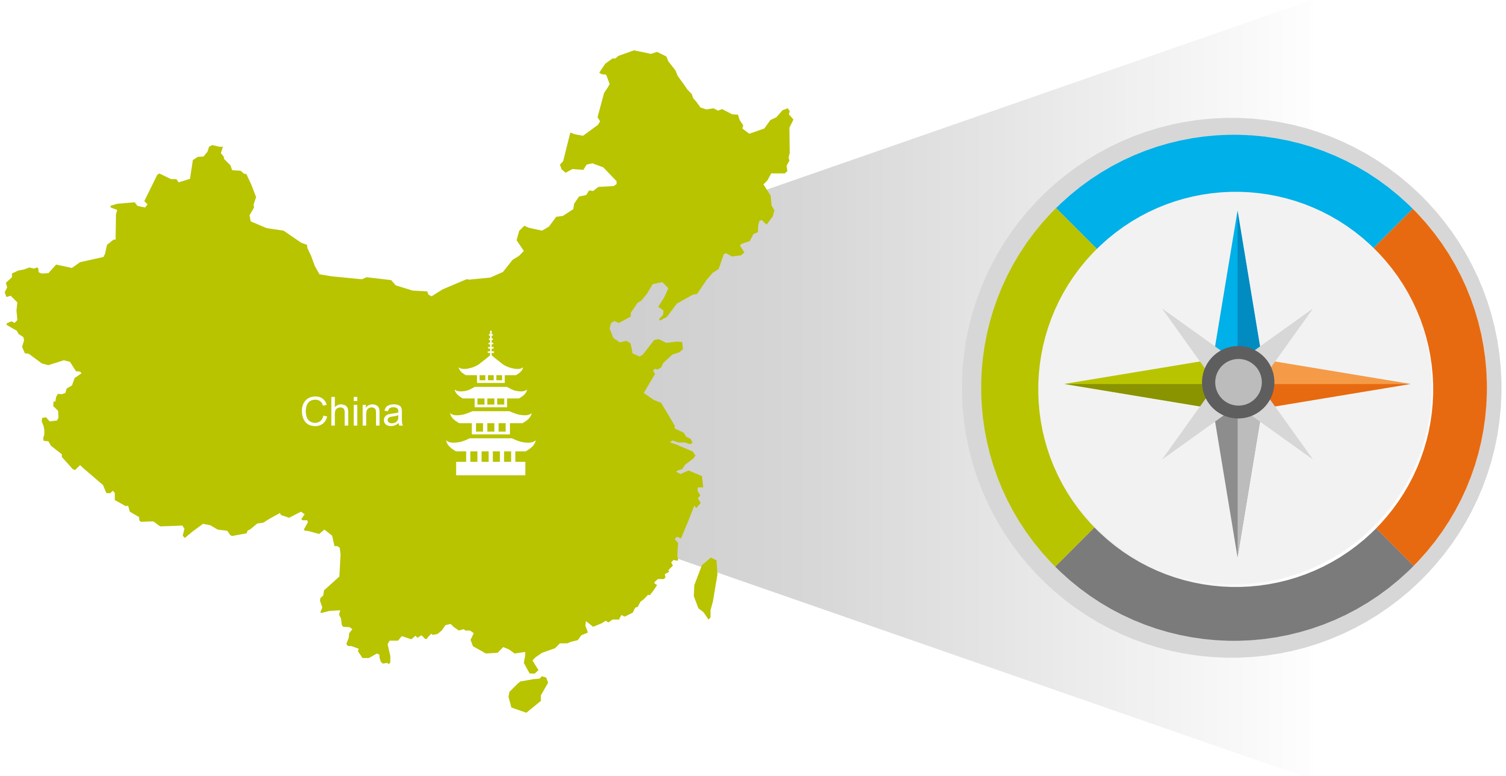
Highlights Half-Year 2026

- Increased EBIT margin to 6.0%
- CHF 58.6 million free cash flow
- Strong balance sheet & reduced net debt
- Solid contributions across all regions
- Advanced innovation leadership in electric mobility
- Energy-efficiency initiatives generate annual savings >19’000 MWh

Winning in a Consolidating China Market

Navigating China’s price competition while strengthening our #2 market position



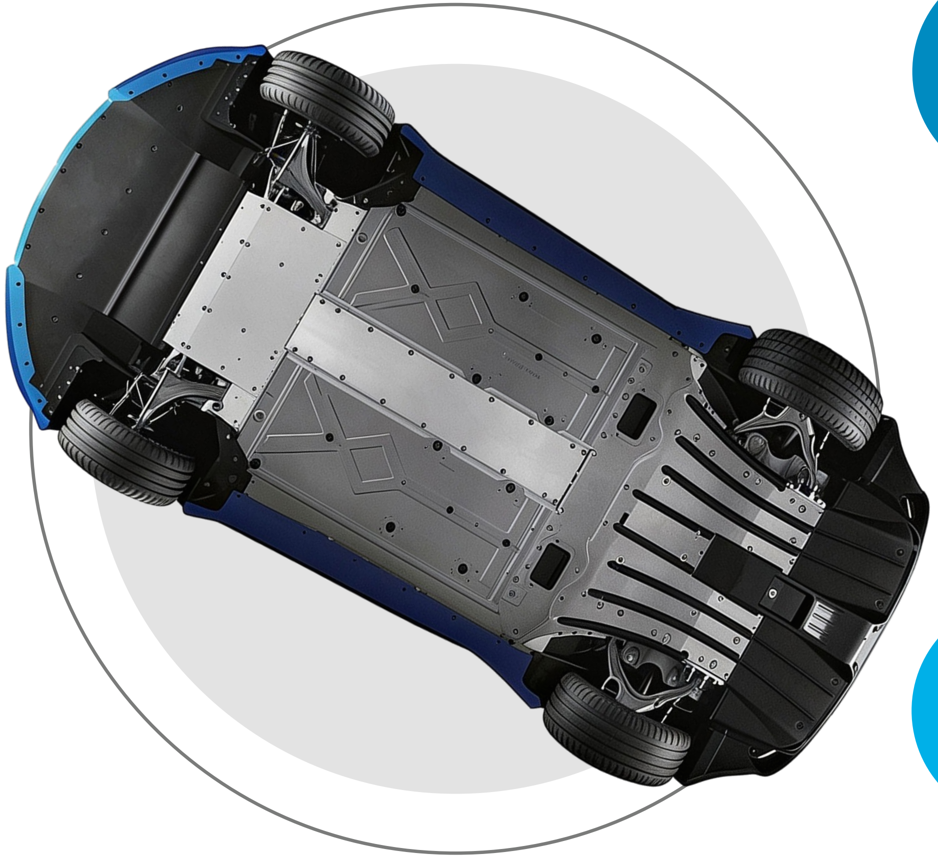
1. **14.1% revenue growth in local currency**, driven by recent acquisitions
2. **Strengthen relationships with Chinese OEMs** are reshaping global automotive competition
3. Rising cost pressure requires **continuous efficiency gains**
4. **Strong platform** for future growth and synergy realization

Innovation for Electric Mobility

Growing Demand for Advanced Shielding Solutions

European OEM awards Autoneum's unique spray transfer molding for structural underbody applications

Japanese OEM in China awards first series order for impact protection plate



Autoneum broadens underbody portfolio to supports future growth in both BEV and HEV vehicle platforms

Growing demand for integrated solutions that combine safety, lightweight design and performance

Innovation for Electric Mobility

Next Gen Battery Lid Technology

Unveiled at Battery Show Europe 2026

Innovative composite design combines safety, lightweighting and functional integration in a single component

Expanded electric mobility portfolio with next-generation battery lid prototype

Addresses growing OEM demand for efficient and scalable battery housing solutions for future BEV platforms

PACE Pilot 2026 Finalist: Flexi-Light PET

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Automotive News
PACE PILOT
2026 FINALIST

Outstanding acoustic insulation with foam-like or better performance

Featuring a proprietary fiber orientation technology that allows precise 3D molding while maintaining high resilience

Supports circularity and CO_2 reduction: can reduce weight by up to 35% and carbon footprint by up to 65%

Highly sustainable mono-material solution made entirely of polyester with up to 90% recycled PET content

Strong Regional Execution Supports Group Profitability Growth

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Europe

Driving margin expansion through operational excellence

Asia

Building scale in the world’s most dynamic automotive region

North America

Executing focused price & operations management

SAMEA

Converting local market volatility into high-margin growth

Executing Our Sustainability Roadmap

Operational sustainability measures generate tangible savings

>11’000 MWh

annual fossil fuel saved through targeted efficiency measures

~8’000 MWh

annual electricity saved by operational excellence and technology upgrades

3’161 tons

hazardous waste avoided through material-efficiency and waste-reduction activities

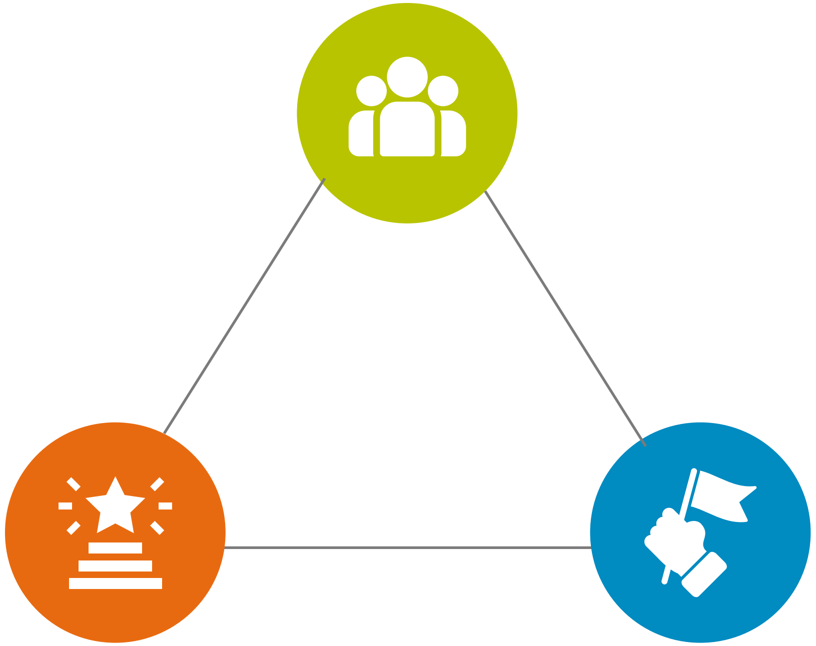
2’000 m^3

water saved annually through dedicated water reuse and leak detection projects

People Centric Culture

Top Employer 2026 in Switzerland

Renewed certification confirms excellence in people policies



Strong focus: engagement, leadership, effectiveness

Boosts employer attractiveness and long-term success

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Financial Results

Bernhard Wiehl, CFO

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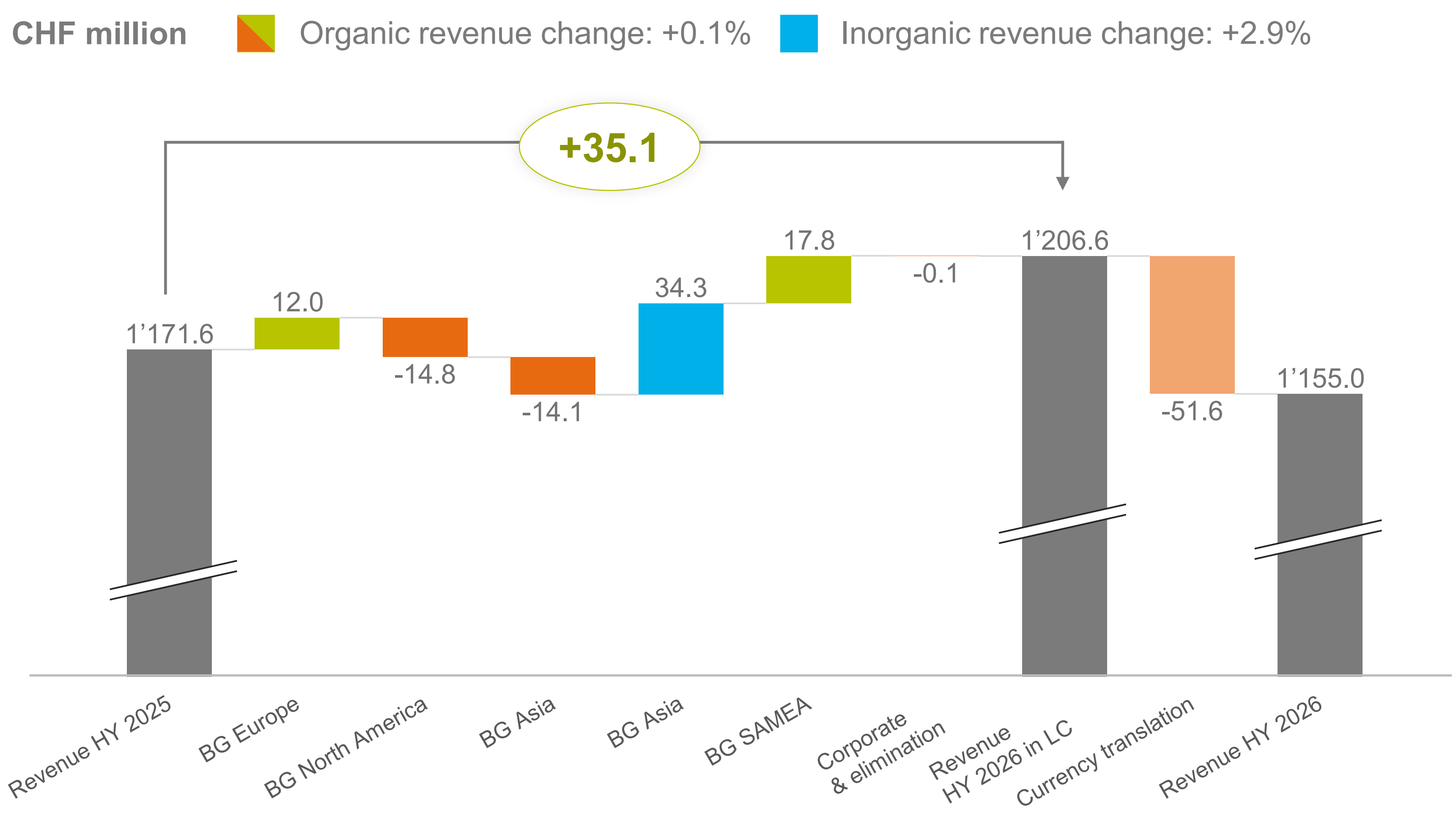
Key Figures

Higher Profitability and Strong Free Cash Flow Despite Subdued Market

CHF million	HY 2025	HY 2026	Change
Revenue	1’171.6	**1’155.0**	–16.6
EBITDA	125.8	**132.2**	6.5
in % of revenue	*10.7%*	***11.4%***	
EBIT	61.9	**69.8**	7.9
in % of revenue	*5.3%*	***6.0%***	
Net result	40.7	**46.3**	5.6
Free cash flow excl. M&A effects	48.4	**58.6**	10.2
Basic earnings per share (EPS) in CHF	5.16	**5.42**	0.26

Revenue Development

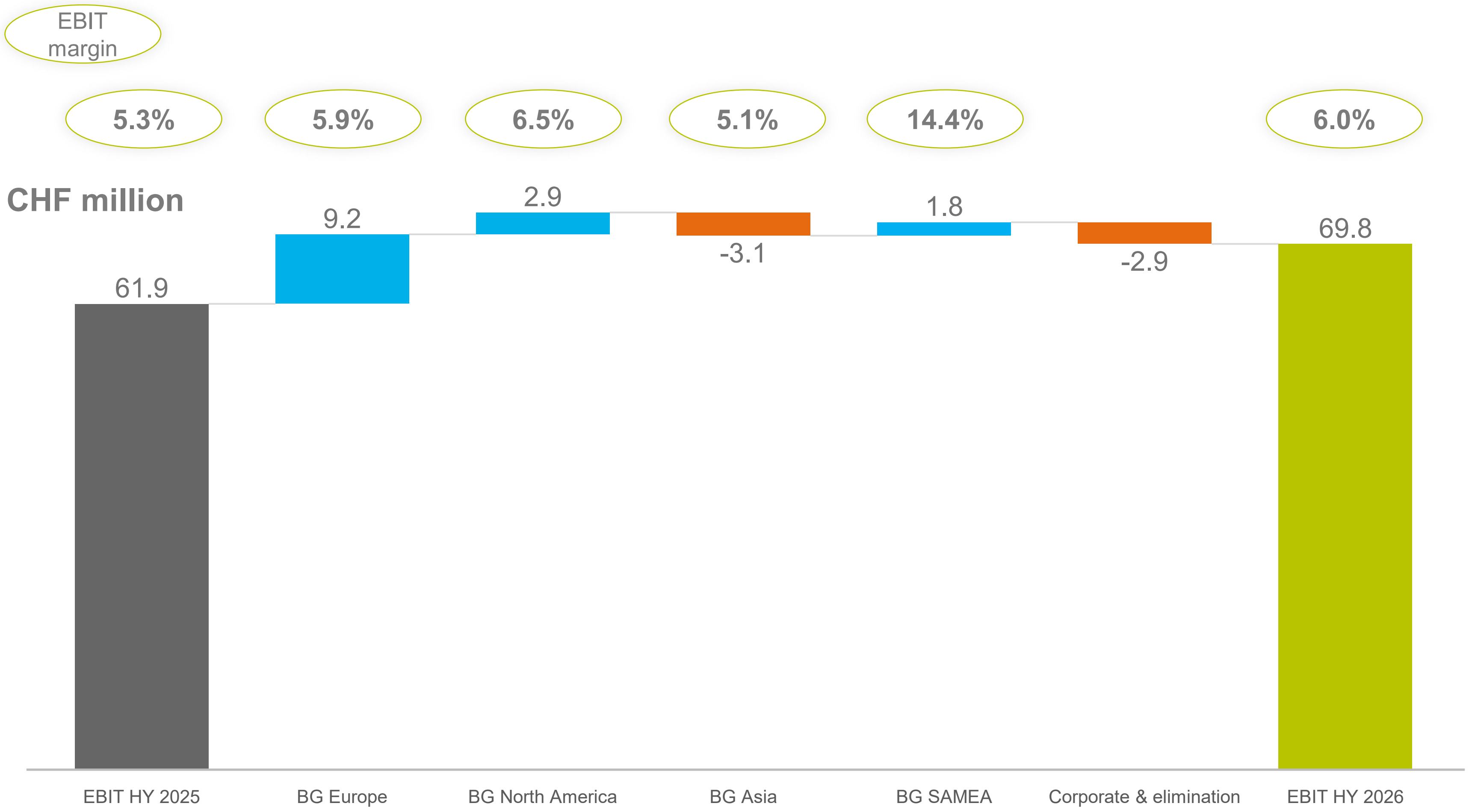
Organic and Inorganic Growth Achieved



- In local currencies, total revenue increased by CHF 35.1 million (3.0%), while organic growth accounted for CHF 0.8 million
- Strong inorganic growth of CHF 34.3 million in BG Asia thanks to last year’s acquisitions
- Growth in BG SAMEA driven by significant inflation-related price increases
- Negative FX translation impact of CHF 51.6 million mainly from USD, EUR and RMB

Operating Result (EBIT) Development

All Business Groups Delivered EBIT Margin Above 5%



- Improved margin in BG Europe due to volumes, prices, structural adjustments and a continued alignment of the cost base
- Margin increase in BG North America supported by consistent operational improvements and price management
- Profitability in BG Asia impacted by the integration of the acquired businesses in Asia, continued price pressure and costs for two new plants
- Strong operational performance and successful price management in BG SAMEA

Income Statement

Operational Improvements Translate Into Stronger Earnings

CHF million	HY 2025	HY 2026	Change
Revenue	1’171.6	**1’155.0**	–16.6
EBIT	61.9	**69.8**	7.9
in % of revenue	*5.3%*	***6.0%***	
Financial result	–7.0	**–7.1**	–0.1
Income taxes	–14.2	**–16.4**	–2.3
Net result	40.7	**46.3**	5.6
attributable to Autoneum shareholders	29.9	**31.4**	1.5
Basic earnings per share (EPS) in CHF	5.16	**5.42**	0.26

- Financial result:
  - Interest expenses reduced by CHF 2.2 million
  - FX loss of CHF 1.6 million (HY 2025: CHF 1.1)
- Effective income tax rate of 26.2% comparable with prior-year period
- Net result increased by 13.7%
- EPS increased to CHF 5.42

Cash Flow Statement

Strong Free Cash Flow Once Again

CHF million	HY 2025	HY 2026	Change
Cash flows from operating activities	69.2	**85.3**	16.1
Cash flows used in investing activities	−53.1	**−26.7**	26.4
Free cash flow	16.1	**58.6**	42.5
Free cash flow excl. M&A effects	48.4	**58.6**	10.2
Cash flows from/(used in) financing activities	19.9	**−64.1**	−84.0
Change in cash and cash equivalents	25.9	**−2.5**	−28.4
Cash and cash equivalents at the end of the period	134.1	**103.1**	−30.9

- Higher net result and a favorable change in net working capital compared with prior-year period supported operating cash flow
- Prior-year period: Net cash outflow for M&A of CHF 32.2 million
- Excluding M&A related effects, free cash flow increased by 21.1%

Balance Sheet

Improved Financial Strength

CHF million	YE 2025	HY 2026	Change
Total assets	**1’762.2**	**1’805.5**	**43.3**
Non-current assets (excl. leased assets)	828.6	843.2	14.6
Leased assets	213.0	205.0	−8.0
Net working capital	140.3	154.0	13.8
Cash and cash equivalents	105.7	103.1	−2.5
Borrowings (excl. lease liabilities)	282.0	263.4	−18.6
Lease liabilities	241.8	232.7	−9.0
Net debt	413.2	389.9	−23.2
Shareholders’ equity	**618.0**	**656.3**	**38.3**
in % of total assets (change in pp)	*35.1%*	*36.3%*	*1.3*

- Seasonally higher net working capital level at half year compared to previous year end
- Strong free cash flow allowed a further reduction of net debt by CHF 23.2 million
- Equity ratio up in addition to CHF 32.1 million distribution to shareholders

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Eelco Spoelder, CEO

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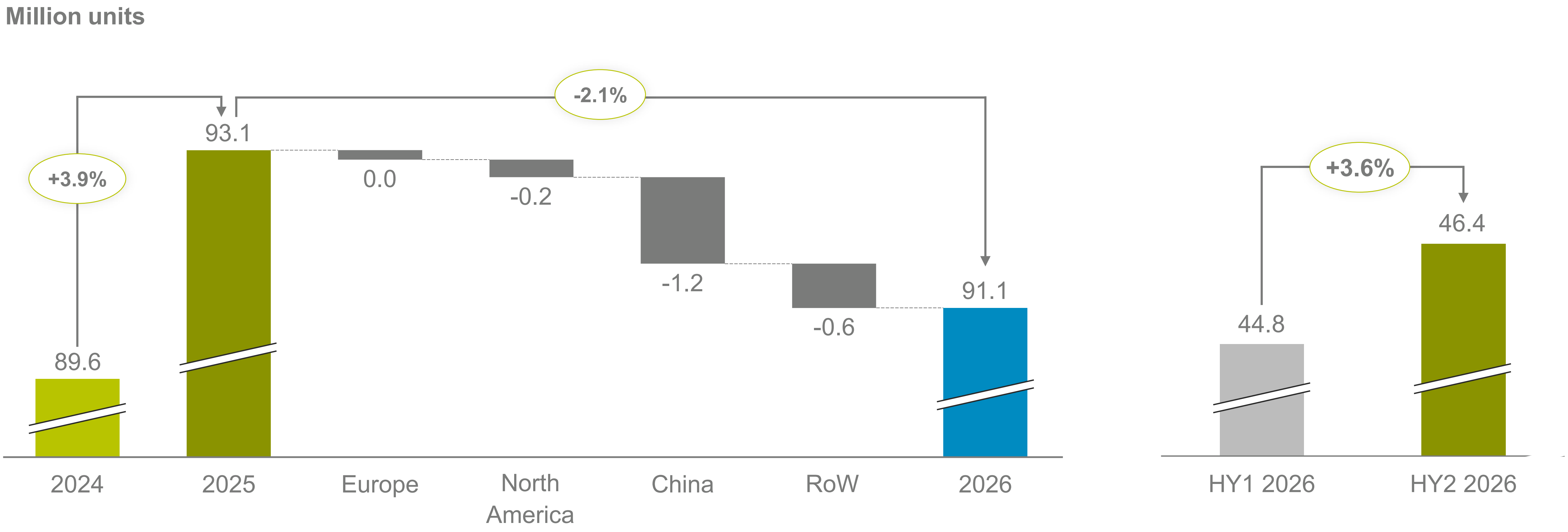
2026 Market Outlook

Uneven Regional Development



Source: Mobility Global Light Vehicle Production Forecast July 2026 (formerly S&P Global Mobility)

Improved Guidance 2026

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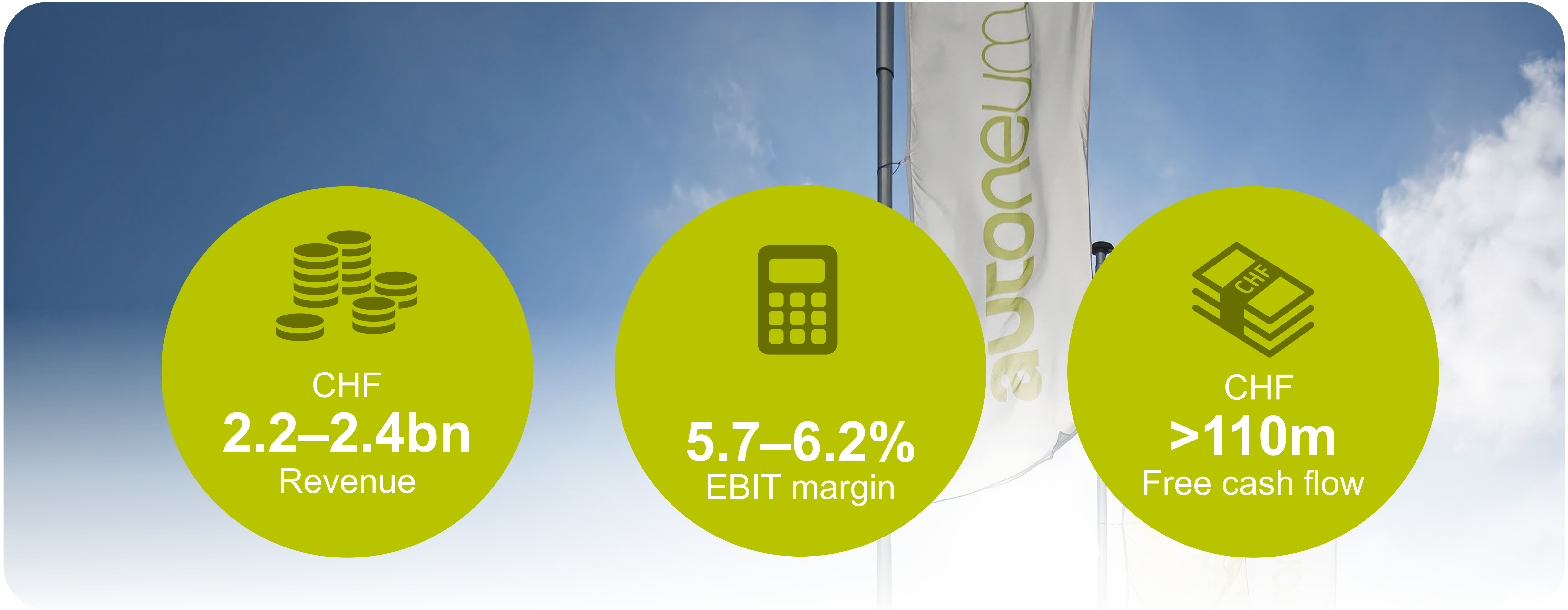

CHF
2.2–2.4bn
Revenue

5.7–6.2%
EBIT margin

CHF
>110m
Free cash flow

Join Q&A

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1 Click on „Video Q&A“

2 Click on „Join video Q&A“

Join video Q&A

3 When you get admitted, allow your browser to use your microphone/camera

event.swisscom.ch wants to

Use your camera

Use your microphone

Block | Allow

4 And then raise your hand to ask a question

1

Please make sure to set up your microphone and camera in advance: **https://event.swisscom.ch/tech-check/**

Thank you!

Important Dates

Publication Revenue 2026	**January 21, 2027**
Earnings Call Financial Year 2026	**March 11, 2027**
Annual General Meeting 2027	**April 6, 2027**

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