Half-Year Report 2026

Key Performance Figures

1’155.0	**+0.1%**	**+2.9%**
Revenue in CHF million	**Organic revenue change**	**Inorganic revenue change**
16’101	**6.0%**	**58.6**
Number of employees	**EBIT margin**	**Free cash flow** in CHF million

Outperforming the Market and Delivering Stronger Returns

Dear shareholders,

In the first half of 2026, Autoneum delivered profitable growth through consistent execution of its strategic priorities, further strengthening profitability and cash generation. Against a backdrop of modestly lower global vehicle production, the Group improved its financial performance and capital efficiency through disciplined cost control, operational excellence, continued strategy execution, and the successful commercialization of innovative solutions.

Translating Growth into Higher Earnings

In the first half of 2026, Group revenue in local currencies increased by 3.0%, supported by the expanded business footprint in China. Organically, revenue increased by 0.1% in the first half, outperforming the global automotive market, which declined by 1.0%*. Consolidated revenue in Swiss francs amounted to CHF 1’155.0 million, representing a decline of 1.4% compared to the prior-year period (CHF 1’171.6 million) due to the continued appreciation of the Swiss franc and resulting negative currency translation effects.

Autoneum significantly enhanced its earnings performance, with the EBIT margin rising to 6.0% (prior-year period: 5.3%) and EBIT increasing to CHF 69.8 million from CHF 61.9 million in the prior-year period. Earnings per share rose to CHF 5.42 in the first half of 2026 from CHF 5.16 in the prior-year period, demonstrating the Group’s ability to consistently translate operational improvements into stronger earnings.

Strong Cash Generation

Cash flow generation remained strong in the first half of 2026. Free cash flow amounted to CHF 58.6 million, compared to CHF 16.1 million in the prior-year period, which was affected by an acquisition-related net cash outflow of CHF 32.3 million. The performance in the first half of 2026 was mainly supported by increased profitability as well as favorable changes in net working capital compared to the prior-year period.

Regional Business Development

Across regions, the Group’s improved profitability in the first half of 2026 was driven by strong contributions from Business Groups Europe, North America and SAMEA, more than offsetting a temporary margin dilution in Asia.

Business Group Europe

In a slightly growing market (0.3%*), revenue in local currencies increased by 2.1%, outperforming market development. Revenue in Swiss francs rose slightly to CHF 561.8 million (prior-year period: CHF 560.4 million). EBIT increased to CHF 33.4 million (prior-year period: CHF 24.2 million), with the EBIT margin improving to 5.9% (prior-year period: 4.3%), supported by the benefits of structural adjustments implemented in recent years, operational improvements and a continued alignment of the cost base.

Business Group North America

Against a declining market (0.7%*), revenue in local currencies decreased by 3.5%, reflecting volume pressure and model mix. Revenue in Swiss francs declined to CHF 377.2 million (prior-year period: CHF 421.0 million), also impacted by adverse currency effects. EBIT rose to CHF 24.4 million (prior-year period: CHF 21.5 million), resulting in an improved EBIT margin of 6.5% (prior-year period: 5.1%), driven by operational improvements, disciplined pricing and a favorable business mix.

Business Group Asia

In a contracting market (–0.8%*), revenue in local currencies increased by 14.1%. This growth was supported by the recent acquisitions in China. Consolidated revenue in Swiss francs rose to CHF 155.7 million (prior-year period: CHF 143.4 million). EBIT amounted to CHF 7.9 million (prior-year period: CHF 11.0 million), with the EBIT margin at 5.1% (prior-year period: 7.7%), reflecting integration effects from the recent acquisitions, continued price pressure and start-up costs associated with the new plants in Wuhu and Anqing, China. While these factors temporarily diluted margins, they are expected to support future growth and further strengthen Autoneum's market position in China. The integration process of the two acquisitions is progressing according to plan, and additional synergies are expected to materialize over the coming quarters.

Business Group SAMEA (South America, Middle East & Africa)

In a significantly declining market (–6.1%*), revenue in local currencies increased by 32.5%, driven by inflation-related price adjustments and new serial production launches. Revenue in Swiss francs rose to CHF 68.2 million (prior-year period: CHF 54.8 million). EBIT increased to CHF 9.8 million (prior-year period: CHF 8.0 million), while maintaining a robust EBIT margin of 14.4% (prior-year period: 14.7%).

Disciplined Execution of Strategic Priorities

The consistent implementation of Autoneum’s strategic priorities is increasingly reflected in its financial performance: While global light vehicle production remained subdued, the Group continued to outperform the market through disciplined cost control and ongoing efficiency improvements, reinforcing Autoneum’s competitive position and resilience. The Group further strengthened its position in Asia, benefiting from its increasing exposure to Chinese vehicle manufacturers, which continued to gain market share globally.

Autoneum also continued to optimize its global footprint, cost structure and resource allocation. As of June 30, 2026, the Group employed 16’101 people worldwide, compared to 16’407 at the prior-year end.

Advancing Innovation and Sustainability

The Group sees innovation as a key pillar in delivering profitable growth and competitive differentiation. As a focused industrial company, Autoneum concentrates its R&D activities on application-driven innovation and customer-specific solutions, enabling a highly efficient use of resources.

In the first half of 2026, the Group further expanded its portfolio of solutions for electric mobility, including the launch of a textile frunk solution that enables optimized space utilization and weight reduction. In addition, Autoneum presented a battery lid at The Battery Show 2026 in Stuttgart, Germany, which enhances the thermal and acoustic performance of the battery system, improves vehicle efficiency and supports OEMs in optimizing overall vehicle performance. These developments underscore Autoneum’s position as a technology leader in acoustic and thermal management solutions, combining high-performance, lightweight and sustainable materials that create measurable value for OEMs.

In addition, the Group continued to advance its decarbonization roadmap. In line with its commitment to increase the share of renewable energy across its global operations to 25% by 2027 (2025: 22.4%), the Volduchy plant in Czechia launched a solar panel project with production scheduled to start in 2027. This initiative builds on existing installations at sites such as Setúbal (Portugal), Genk (Belgium), A Rúa (Spain) as well as Taubaté and Gravataí (Brazil), underscoring the systematic rollout of solar energy solutions across Autoneum’s footprint. In addition to reducing emissions, these initiatives support lower energy costs and enhance the resilience of the Group’s global operations.

Autoneum Confirmed as a Top Employer in Switzerland in 2026

People remain a key enabler of Autoneum's long-term success. Reflecting its continued focus on talent development and employee engagement, Autoneum's Swiss headquarters in Winterthur was once again certified as a Top Employer in 2026. The renewed certification reflects the continued development of Autoneum’s people policies and its focus on fostering a high-performance and inclusive work environment. By further strengthening employee engagement, leadership development, and organizational effectiveness, Autoneum continues to strengthen its attractiveness as an employer and support the long-term success of the Group.

Financial Highlights

CHF million	January – June 2026		January – June 2025		Change	Organic change[1]	Inorganic change[2]
Autoneum Group							
Revenue	1'155.0	100.0 %	1'171.6	100.0 %	–1.4 %	0.1 %	2.9 %
EBITDA	132.2	11.4 %	125.8	10.7 %	5.2 %		
EBIT	69.8	6.0 %	61.9	5.3 %	12.8 %		
Net result	46.3	4.0 %	40.7	3.5 %	13.7 %		
Return on net assets (RONA)[3]	9.2 %		8.5 %				
Free cash flow	58.6		16.1				
Free cash flow excluding one-time effects[4]	58.6		48.4				
Net debt at June 30[5]	389.9		450.4				
Number of employees at June 30[6]	16'101		16'366		–1.6 %		
BG Europe							
Revenue	561.8	100.0 %	560.4	100.0 %	0.2 %	2.1 %	–
EBIT	33.4	5.9 %	24.2	4.3 %	38.0 %		
BG North America							
Revenue	377.2	100.0 %	421.0	100.0 %	–10.4 %	–3.5 %	–
EBIT	24.4	6.5 %	21.5	5.1 %	13.5 %		
BG Asia							
Revenue	155.7	100.0 %	143.4	100.0 %	8.5 %	–9.8 %	23.9 %
EBIT	7.9	5.1 %	11.0	7.7 %	–28.0 %		
BG SAMEA[7]							
Revenue	68.2	100.0 %	54.8	100.0 %	24.5 %	32.5 %	–
EBIT	9.8	14.4 %	8.0	14.7 %	22.6 %		
Share AUTN							
Share price at June 30 in CHF	108.00		138.80		–22.2 %		
Market capitalization at June 30	626.9		805.4		–22.2 %		
Basic earnings per share in CHF	5.42		5.16				

1 Change in revenue in local currencies excluding the effects of the acquisition of Jiangsu Huanyu Group and Chengdu Yiqi-Sihuan Group, adjusted for hyperinflation.

2 Change in revenue in local currencies due to the acquisition of Jiangsu Huanyu Group and Chengdu Yiqi-Sihuan Group.

3 Net result before interest expenses in relation to average shareholder's equity plus borrowings.

4 Prior-year period: Free cash flow excluding one-time effects, consisting of a net cash outflow due to the acquisition of Jiangsu Huanyu Group.

5 Net debt including lease liabilities at June 30.

6 Full-time equivalents including temporary employees.

7 Including South America, Middle East and Africa.

Outlook

Looking ahead, global light vehicle production is expected to decline by 2.1%* in 2026. Regional market developments are expected to remain uneven throughout the remainder of the year, with production levels under pressure across Europe, North America and Asia, while demand in SAMEA is likely to be more volatile. Beyond 2026, market conditions are expected to gradually improve as production volumes recover.*

While energy markets have partly stabilized and oil prices have slightly eased, Autoneum continues to see a risk of inflationary pressure on raw material costs, which are expected to be passed on to customers. At the same time, the Group's increasingly diversified customer portfolio and strengthened position with Chinese vehicle manufacturers provide additional resilience in a market environment characterized by regional differences.

Against this market backdrop, Autoneum remains confident in its ability to outperform the market through disciplined execution, operational excellence, innovation leadership, strong cash generation and an increasingly diversified customer portfolio.

Improved Guidance 2026

The Group reaffirms its full-year revenue guidance of CHF 2.2 to CHF 2.4 billion and raises its EBIT margin guidance to 5.7%–6.2% as well as its free cash flow guidance to more than CHF 110 million.

The Board of Directors and the Group Executive Board would like to thank our shareholders, customers, and business partners for their continued trust. We also extend our sincere appreciation to our employees worldwide for their commitment and contribution to Autoneum's performance.

Winterthur, July 28, 2026

Hans-Peter Schwald
Chairman of the Board

Eelco Spoelder
Chief Executive Officer

* Source: Mobility Global Light Vehicle Production Forecast July 2026 (formerly S&P Global Mobility)

Global Presence

Autoneum is represented in 25 countries

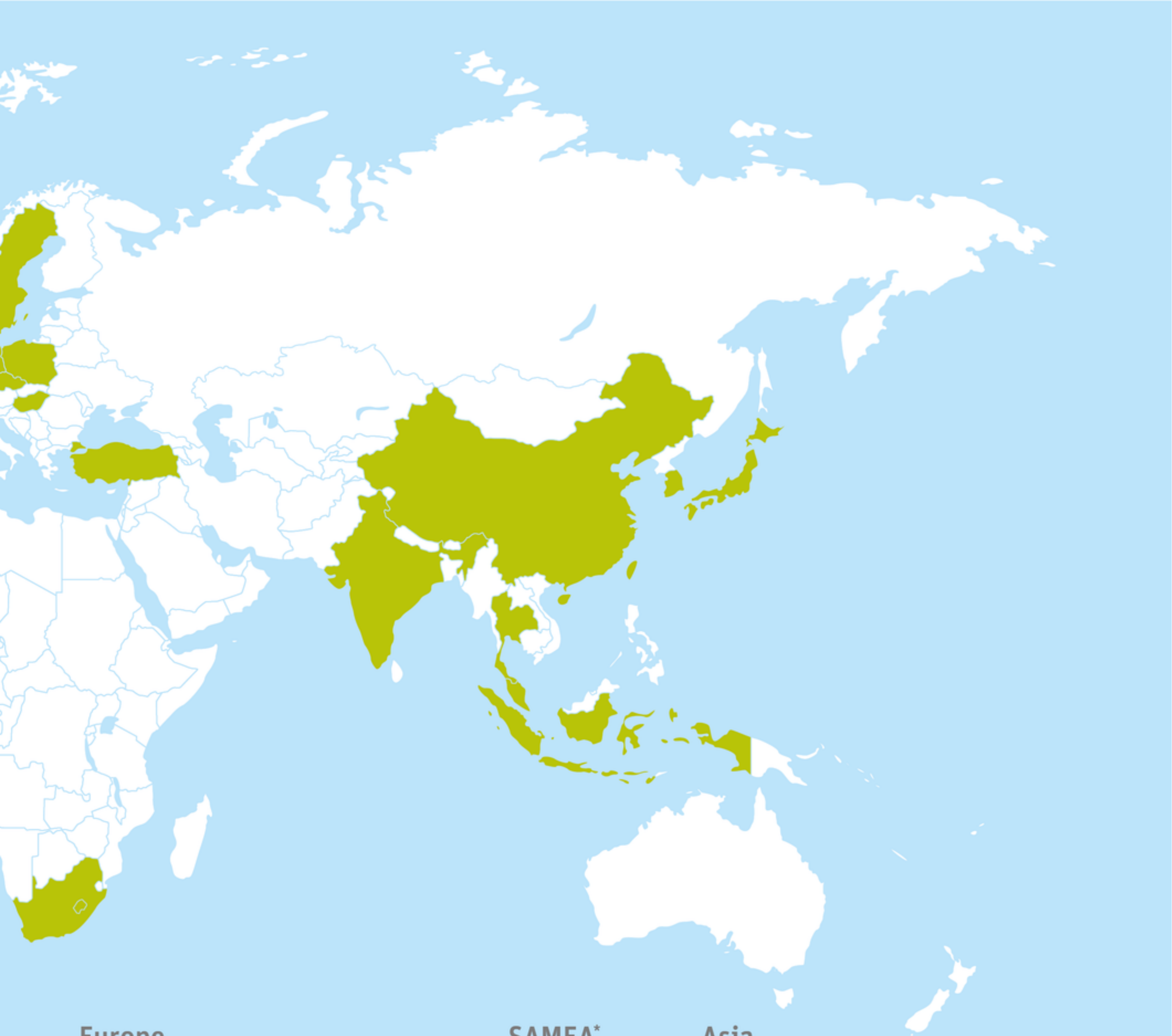
- Autoneum
- Locations with minority shareholders
- Associated companies and investments
- Licensees

North America

Canada
- London, Ontario
- Tillsonburg, Ontario

Mexico
- San Luis Potosí
- Silao

USA
- Aiken, South Carolina
- Bloomsburg, Pennsylvania
- Duncan, South Carolina
- Farmington Hills, Michigan
- Jeffersonville, Indiana
- Norwalk, Ohio
- Oregon, Ohio
- Downers Grove, Illinois
- Jackson, Tennessee
- Monroe, Ohio
- Somerset, Kentucky
- Valparaiso, Indiana



Europe

Belgium
- Genk

Czech Republic
- Bor
- Choceň
- Hnátnice
- Hrádek
- Rokycany
- Volduchy

France
- Aubergenville
- Blainville
- Moissac
- Ons-en-Bray

Germany
- Berlin
- Bocholt
- Ellzee
- Holzgerlingen
- Munich
- Rossdorf-Gundernhausen
- Sindelfingen

Hungary
- Komárom

Poland
- Katowice
- Nowogard
- Złotoryja

Portugal
- Setúbal

Spain
- A Rúa
- Madrid
- Valldoreix (Sant Cugat del Vallès)

Sweden
- Gothenburg

Switzerland
- Sevelen
- Winterthur (HQ)

United Kingdom
- Stoke-on-Trent
- Telford

SAMEA*

Argentina
- Córdoba

Brazil
- Gravataí
- São Paulo
- Taubaté

South Africa
- Rosslyn
- Durban

Türkiye
- Bursa

Asia

China
- Chongqing
- Chengdu
- Dadong
- Foshan
- Guiyang
- Pinghu
- Shanghai
- Taicang
- Tianjin
- Tiexi
- Wuqing
- Yantai
- Changchun
- Chengdu
- Guangzhou
- Hefei
- Kaifeng
- Lu'an
- Mengcheng
- Nanchang
- Tianjin
- Wuhan
- Wuqing
- Xiangtan
- Xianyang
- Yixing
- Wuhan
- Fuzhou

India
- Behror
- Pune
- Chennai

Indonesia
- Karawang

Japan
- Oguchi
- Tokyo

Malaysia
- Shah Alam

South Korea
- Seoul

Thailand
- Laem Chabang
- Chonburi

*South America, Middle East and Africa.

Consolidated Income Statement

CHF million	January – June 2026		January – June 2025	
Revenue	1'155.0	100.0 %	1'171.6	100.0 %
Material expenses[1]	–494.6	–42.8 %	–506.6	–43.2 %
Employee expenses	–352.6	–30.5 %	–355.0	–30.3 %
Other expenses	–193.2	–16.7 %	–196.2	–16.7 %
Other income	17.8	1.5 %	12.0	1.0 %
EBITDA	**132.2**	**11.4 %**	**125.8**	**10.7 %**
Depreciation, amortization and impairment	–62.4	–5.4 %	–63.9	–5.5 %
EBIT	**69.8**	**6.0 %**	**61.9**	**5.3 %**
Financial income	2.5		2.8	
Financial expenses	–9.7		–10.3	
Share of profit of associated companies	0.1		0.5	
Earnings before taxes	**62.7**	**5.4 %**	**54.9**	**4.7 %**
Income taxes	–16.4		–14.2	
Net result	**46.3**	**4.0 %**	**40.7**	**3.5 %**
attributable to shareholders of Autoneum Holding Ltd	31.4		29.9	
attributable to non-controlling interests	14.9		10.8	
Basic earnings per share in CHF	5.42		5.16	
Diluted earnings per share in CHF	5.40		5.15	

1 Material expenses include CHF –0.5 million (first half-year 2025: CHF –3.3 million) changes in inventories of finished goods and work in progress.

Consolidated Statement of Comprehensive Income

CHF million	January – June 2026	January – June 2025
Net result	46.3	40.7
Currency translation adjustment[1]	11.6	–45.3
Inflation adjustment	1.8	1.7
Total items that will be reclassified to income statement	**13.3**	**–43.6**
Remeasurement of defined benefit pension plans	10.7	5.5
Changes in fair value of equity investments (FVOCI)	–0.2	11.5
Income taxes	–1.1	–0.6
Total items that will not be reclassified to income statement	**9.3**	**16.4**
Other comprehensive income	**22.7**	**–27.2**
Total comprehensive income	**69.0**	**13.5**
attributable to shareholders of Autoneum Holding Ltd	49.8	16.2
attributable to non-controlling interests	19.1	–2.7

1 The currency translation adjustment includes CHF 0.4 million (first half-year 2025: CHF –1.8 million) from associated companies accounted for using the equity method.

Consolidated Balance Sheet

CHF million	June 30, 2026		December 31, 2025	
Assets				
Tangible assets	718.1		731.3	
Intangible assets	32.1		32.6	
Goodwill	38.3		35.7	
Investments in associated companies	17.4		18.3	
Financial assets	44.5		44.4	
Deferred income tax assets	56.7		55.7	
Employee benefit assets	31.2		21.3	
Other assets	109.9		102.2	
Non-current assets	**1'048.2**	**58.1 %**	**1'041.6**	**59.1 %**
Inventories	212.5		198.0	
Trade receivables	325.9		296.1	
Current income tax receivables	4.1		3.0	
Other assets	106.6		111.9	
Financial assets	5.0		6.0	
Cash and cash equivalents	103.1		105.7	
Current assets	**757.3**	**41.9 %**	**720.6**	**40.9 %**
Assets	**1'805.5**	**100.0 %**	**1'762.2**	**100.0 %**
Shareholders' equity and liabilities				
Equity attributable to shareholders of Autoneum Holding Ltd	536.1		503.4	
Equity attributable to non-controlling interests	120.2		114.6	
Shareholders' equity	**656.3**	**36.3 %**	**618.0**	**35.1 %**
Financial liabilities	429.2		452.5	
Deferred income tax liabilities	32.3		33.6	
Employee benefit liabilities	14.7		14.4	
Provisions	8.8		8.7	
Other liabilities	59.4		56.8	
Non-current liabilities	**544.4**	**30.2 %**	**566.1**	**32.1 %**
Financial liabilities	66.9		72.9	
Current income tax liabilities	41.4		39.5	
Provisions	24.4		28.5	
Trade payables	213.7		215.5	
Other liabilities	252.8		221.8	
Current liabilities	**604.8**	**33.5 %**	**578.2**	**32.8 %**
Liabilities	**1'149.2**	**63.7 %**	**1'144.2**	**64.9 %**
Shareholders' equity and liabilities	**1'805.5**	**100.0 %**	**1'762.2**	**100.0 %**

Consolidated Statement of Changes in Equity

	Attributable to the shareholders of Autoneum Holding Ltd								
CHF million	**Share capital**	**Treasury shares**	**Capital reserve**	**Fair value reserve**	**Retained earnings**	**Currency translation adjustment**	**Total**	**Attributable to non-controlling interests**	**Total**
At December 31, 2024	**0.3**	**–5.4**	**318.6**	**–1.1**	**342.9**	**–148.0**	**507.2**	**96.8**	**604.0**
Net result	–	–	–	–	29.9	–	29.9	10.8	40.7
Other comprehensive income	–	–	–	11.5	6.3	–31.5	–13.7	–13.5	–27.2
Total comprehensive income	**–**	**–**	**–**	**11.5**	**36.2**	**–31.5**	**16.2**	**–2.7**	**13.5**
Dividends paid[1]	–	–	–	–	–16.3	–	–16.3	–9.0	–25.3
Purchase of treasury shares[2]	–	–1.2	–	–	–	–	–1.2	–	–1.2
Share-based remuneration[2]	–	2.5	–	–	0.1	–	2.6	–	2.6
Acquisition of subsidiary with non-controlling interests	–	–	–	–	–	–	–	27.3	27.3
Redemption liability to acquire non-controlling interests	–	–	–	–	–44.1	–	–44.1	–	–44.1
Total transactions with owners	**–**	**1.3**	**–**	**–**	**–60.2**	**–**	**–59.0**	**18.3**	**–40.7**
At June 30, 2025	**0.3**	**–4.2**	**318.5**	**10.4**	**318.8**	**–179.5**	**464.4**	**112.4**	**576.9**
At December 31, 2025	**0.3**	**–4.0**	**318.5**	**13.0**	**356.5**	**–180.9**	**503.4**	**114.6**	**618.0**
Net result	–	–	–	–	31.4	–	31.4	14.9	46.3
Other comprehensive income	–	–	–	–0.2	11.1	7.6	18.4	4.3	22.7
Total comprehensive income	**–**	**–**	**–**	**–0.2**	**42.5**	**7.6**	**49.8**	**19.1**	**69.0**
Dividends paid[3]	–	–	–	–	–9.3	–	–9.3	–13.5	–22.8
Repayment of reserves from capital contributions[3]	–	–	–9.3	–	–	–	–9.3	–	–9.3
Purchase of treasury shares[2]	–	–0.5		–	–	–	–0.5	–	–0.5
Share-based remuneration[2]	–	1.1		–	0.9	–	2.0	–	2.0
Total transactions with owners	**–**	**0.6**	**–9.3**	**–**	**–8.4**	**–**	**–17.2**	**–13.5**	**–30.7**
At June 30, 2026	**0.3**	**–3.4**	**309.3**	**12.8**	**390.5**	**–173.3**	**536.1**	**120.2**	**656.3**

1 Autoneum Holding Ltd distributed CHF 2.80 per share entitled to dividends (CHF 2.80 from available earnings and nil from reserves from capital contributions) for the 2024 financial year in 2025, as approved by the Annual General Meeting.

2 Autoneum purchased 4'589 registered shares (first half-year 2025: 11'570) and transferred 9'871 registered shares (first half-year 2025: 22'223) in conjunction with share-based remuneration in the period under review.

3 Autoneum Holding Ltd distributed CHF 3.20 per share entitled to dividends (CHF 1.60 from available earnings and CHF 1.60 from reserves from capital contributions) for the 2025 financial year in 2026, as approved by the Annual General Meeting.

Consolidated Statement of Cash Flows

CHF million	January – June 2026	January – June 2025
Net result	46.3	40.7
Dividend income	–1.4	–1.5
Interest income	–0.8	–0.8
Interest expenses	7.0	9.2
Income tax expenses	16.4	14.2
Depreciation, amortization and impairment	62.4	63.9
Share of profit of associated companies	–0.1	–0.5
Gain from disposal of tangible assets, net	–	–0.1
Other non-cash income and expenses	0.1	0.7
Change in net working capital	–16.4	–42.1
Change in post-employment benefit assets and liabilities	1.2	0.6
Change in non-current provisions	0.1	–1.0
Change in other non-current assets	–7.7	2.4
Change in other non-current liabilities	–	2.4
Dividends received	2.9	2.3
Interest received	0.8	0.8
Interest paid	–6.4	–8.1
Income taxes paid	–19.1	–14.0
Cash flows from operating activities	**85.3**	**69.2**
Investments in tangible assets	–31.6	–24.5
Investments in intangible assets	–1.1	–1.1
Investments in financial assets	–4.0	–0.2
Investments in subsidiary or business, net of cash acquired	–	–32.3
Proceeds from disposal of tangible assets	6.2	0.3
Proceeds from disposal of financial assets	3.9	4.8
Cash flows used in investing activities	**–26.7**	**–53.1**
Dividends paid to shareholders of Autoneum Holding Ltd	–9.3	–16.3
Dividends paid to non-controlling interests	–13.5	–9.0
Repayment of reserves from capital contributions to shareholders of Autoneum Holding Ltd	–9.3	–
Purchase of treasury shares	–0.5	–1.2
Proceeds from borrowings	11.4	94.8
Repayment of borrowings	–42.9	–48.4
Cash flows (used in)/from financing activities	**–64.1**	**19.9**
Currency translation adjustment	2.9	–10.1
Change in cash and cash equivalents	**–2.5**	**25.9**
Cash and cash equivalents at beginning of the period	105.7	108.2
Cash and cash equivalents at end of the period	**103.1**	**134.1**

Notes to the Condensed Consolidated Half-Year Financial Statements

1 Basis of Preparation

The unaudited condensed consolidated half-year financial statements have been prepared in accordance with IAS 34 “Interim Financial Reporting”. They are based on the financial statements of the individual Group companies drawn up according to uniform accounting policies as of June 30, 2026. The condensed consolidated half-year financial statements are not subject to the same requirements as the consolidated annual financial statements. It is recommended to read the condensed consolidated half-year financial statements in conjunction with the consolidated financial statements as of December 31, 2025. The condensed consolidated half-year financial statements are published exclusively in English. The financial information disclosed in this report may not add up precisely to the disclosed totals due to rounding. Ratios and variances are calculated using the exact underlying amount and not the disclosed rounded amount. Autoneum’s business activities are not subject to pronounced seasonal fluctuations. The condensed consolidated half-year financial statements 2026 were authorized for issue by the Board of Directors on July 28, 2026.

2 Changes in Accounting Policies

The accounting policies applied in these condensed consolidated half-year financial statements are the same as those applied in the consolidated financial statements as of December 31, 2025. New and revised standards and interpretations effective as of January 1, 2026 have been applied but did not have any significant impact on the Group’s condensed consolidated half-year financial statements.

IFRS 18 will significantly impact the presentation and disclosure of the Group’s consolidated financial statements from 2027 onwards, including the comparative information for 2026. The Group is currently in the final stage of assessing the impact of the new standard, particularly with respect to the structure of the Group’s income statement, the statement of cash flows and the additional disclosures required for management-defined performance measures (MPMs).

3 Change in Scope of Consolidation and Significant Transactions

In the first half-year 2026, the Group newly established Autoneum (Wuhu) Co., Ltd., Wuhu, which is fully owned by Autoneum. In addition, Autoneum Pilsen s.r.o., Rokycany, was merged into Autoneum CZ s.r.o., Choceň.

In the prior-year period, Autoneum acquired a majority stake of 70% in the Chinese automotive supplier Jiangsu Huanyu Group as of February 28, 2025. As a result, Business Group Asia secured access to all major Chinese manufacturers such as BYD, BAIC and GAC, which significantly contributes to the ability to increase its annual revenue.

For Jiangsu Huanyu Group the recognized amounts of assets acquired and liabilities assumed at the date of acquisition were provisional in nature as of June 30, 2025. The amounts recognized for the underlying net assets acquired were finalized as of December 31, 2025, resulting in a decrease of CHF 3.3 million, mainly relating to trade receivables, trade payables and other current and non-current liabilities. These measurement period adjustments to the opening balance at the date of acquisition did not have a material impact on the Group's results for the first half-year 2025.

On November 28, 2025 Autoneum acquired all shares of Chengdu Yiqi-Sihuan Group, an automotive supplier for acoustic and thermal management in China. The acquisition of Chengdu Yiqi-Sihuan Group further broadens the Group's customer base in a key market. Since the purchase price and the purchase price allocation still entail some uncertainty, mainly due to the pending finalization of the closing accounts, the positions remain provisional and will be finalized until the end of the measurement period.

4 Segment Information

Segment information is based on Autoneum Group’s internal organization and management structure as well as on the internal financial reporting to the Group Executive Board and the Board of Directors. The chief operating decision maker is the CEO.

Autoneum is the globally leading automotive supplier in acoustic and thermal management for light and commercial vehicles. Autoneum develops and produces multifunctional, lightweight and sustainable components and systems for interior floor, interior trim as well as engine bay and underbody of vehicles.

The reporting is based on the following four reportable segments (Business Groups/BG): BG Europe, BG North America, BG Asia and BG SAMEA (South America, Middle East and Africa). “Corporate and elimination” includes Autoneum Holding Ltd and the corporate center with its respective legal entities, an operation that produces parts for Autoneum’s manufacturing lines, investments in associated companies and inter-segment eliminations. Transactions between the Business Groups are made on the same basis as with independent third parties.

Segment information January – June 2026

CHF million	BG Europe	BG North America	BG Asia	BG SAMEA	Total segments	Corporate and elimination	Total Group
Third-party revenue	557.2	377.2	151.8	67.5	1'153.7	1.2	1'155.0
Inter-segment revenue	4.5	–	3.9	0.7	9.1	–9.1	–
Revenue	561.8	377.2	155.7	68.2	1'162.9	–7.9	1'155.0
EBITDA	60.2	41.5	21.8	11.7	135.2	–3.0	132.2
in % of revenue	10.7 %	11.0 %	14.0 %	17.2 %	11.6 %	n/a	11.4 %
Depreciation, amortization and impairment	–26.8	–17.1	–13.9	–1.9	–59.6	–2.8	–62.4
EBIT	33.4	24.4	7.9	9.8	75.6	–5.7	69.8
in % of revenue	5.9 %	6.5 %	5.1 %	14.4 %	6.5 %	n/a	6.0 %
Assets at June 30[1]	738.9	504.5	375.2	77.7	1'696.2	109.3	1'805.5
Liabilities at June 30	523.2	347.8	226.0	40.8	1'137.9	11.3	1'149.2
Addition in tangible and intangible assets	22.3	7.0	7.6	1.8	38.7	1.0	39.7
Employees at June 30[2]	7'148	3'863	3'761	997	15'768	333	16'101

1 Assets in “Corporate and elimination” include investments in associated companies in the amount of CHF 17.4 million. In the first half-year 2026, Autoneum did not increase its investments in associated companies.

2 Full-time equivalents including temporary employees.

Segment information January – June 2025

CHF million	BG Europe	BG North America	BG Asia	BG SAMEA	Total segments	Corporate and elimination	Total Group
Third-party revenue	555.2	421.0	139.5	54.2	1'169.9	1.7	1'171.6
Inter-segment revenue	5.2	–	4.0	0.6	9.7	–9.7	–
Revenue	560.4	421.0	143.4	54.8	1'179.6	–8.1	1'171.6
EBITDA	52.9	39.8	23.1	9.8	125.6	0.2	125.8
in % of revenue	9.4 %	9.5 %	16.1 %	18.0 %	10.6 %	n/a	10.7 %
Depreciation, amortization and impairment	–28.6	–18.3	–12.1	–1.8	–60.9	–3.0	–63.9
EBIT	24.2	21.5	11.0	8.0	64.7	–2.8	61.9
in % of revenue	4.3 %	5.1 %	7.7 %	14.7 %	5.5 %	n/a	5.3 %
Assets at June 30[1]	721.9	522.3	342.4	64.1	1'650.7	129.9	1'780.5
Liabilities at June 30	503.1	396.4	207.3	35.6	1'142.3	61.3	1'203.6
Addition in tangible and intangible assets	12.7	12.5	9.5	0.4	35.2	1.7	36.9
Employees at June 30[2]	7'582	4'134	3'416	893	16'025	341	16'366

1 Assets in "Corporate and elimination" include investments in associated companies in the amount of CHF 17.6 million. In the first half-year 2025, Autoneum did not increase its investments in associated companies.

2 Full-time equivalents including temporary employees.

Revenue by country[1]

CHF million	January – June 2026	January – June 2025
USA	281.8	303.3
Germany	181.1	174.8
China	137.2	125.7
Mexico	75.9	93.5
Spain	63.0	62.5
Great Britain	59.7	66.5
Sweden	58.2	55.5
France	57.7	63.4
Switzerland[2]	0.9	0.9
Remaining countries	239.6	225.5
Total	**1'155.0**	**1'171.6**

1 Revenue is disclosed by location of customers.

2 Domicile of Autoneum Holding Ltd.

5 Financial Instruments

Neither significant changes in the fair value hierarchy nor in the fair value measurement assumptions of financial instruments occurred in the period under review. The Group neither issued, repurchased nor repaid Autoneum bonds in the reporting period.

Autoneum maintains a long-term credit agreement with a bank syndicate in the amount of CHF 350.0 million, whereof CHF 236.3 million was drawn at June 30, 2026 (December 31, 2025: CHF 251.5 million).

On December 8, 2017 Autoneum Holding Ltd issued a fixed-rate bond with a nominal value of CHF 100.0 million, which was listed on the SIX Swiss Exchange (AUT17, ISIN: CH0373476032). The bond carried a coupon rate of 1.125% and had a term of eight years, which was repaid at the final maturity on December 8, 2025.

6 Exchange Rates for Currency Translation

CHF	ISO code	Units	Average rate January – June 2026	Average rate January – June 2025	Closing rate June 30, 2026	Closing rate December 31, 2025
Euro	EUR	1	0.92	0.94	0.92	0.93
United States dollar	USD	1	0.79	0.86	0.81	0.79

7 Events after Balance Sheet Date

There were no events between June 30, 2026 and July 28, 2026 that would necessitate adjustments to the book value of the Group's assets or liabilities, or require additional disclosure in the condensed consolidated half-year financial statements.

Important Dates

Publication of Revenue 2026	January 21, 2027
Annual Report 2026	March 11, 2027
Annual General Meeting 2027	April 6, 2027

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Cautionary statement on forward-looking information:

All statements in this Half-Year Report which do not refer to historical facts are forecasts for the future that include no representations or warranties, express or implied, as to the accuracy or completeness of the information provided in this Half-Year Report and any liability whatsoever is disclaimed. Forward-looking information is based on current expectations, estimates and projections about factors that could affect the Group's future performance. These expectations, estimates and projections are generally identifiable by statements containing words such as "expects," "estimates," "targets," "aim," "outlook" or similar expressions.

There are numerous risks, uncertainties and other factors, many of which are beyond Autoneum's control, that could cause Autoneum's actual results to differ materially from the forward-looking information and statements made in this Half-Year Report and that could affect Autoneum's ability to achieve its stated targets. The important factors that could cause such differences include, among others: global economic conditions, exchange rates, legal provisions, market conditions, activities by competitors and other factors outside Autoneum's control. Although Autoneum believes that its expectations reflected in any such forward-looking statements are based on reasonable assumptions, it can give no assurance that those expectations will be achieved.

For the purposes of this Half-Year Report, unless the context otherwise requires, the term "the Company" means Autoneum Holding AG, and the terms "Autoneum," "the Group," "we" and "our" mean Autoneum Holding AG and its consolidated subsidiaries.

July 2026

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